# MAKE-A-WISH FOUNDATION® OF GEORGIA

FINANCIAL STATEMENTS

YEAR ENDED AUGUST 31, 2018

# MAKE-A-WISH FOUNDATION® OF GEORGIA TABLE OF CONTENTS YEAR ENDED AUGUST 31, 2018

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# **INDEPENDENT AUDITORS' REPORT**

Board of Directors Make-A-Wish Foundation<sup>®</sup> of Georgia Atlanta, Georgia

We have audited the accompanying financial statements of Make-A-Wish Foundation® of Georgia, which comprise the statement of financial position as of August 31, 2018, and the related statements of activities, cash flows, and functional expenses, for the year then ended, and the related notes to the financial statements.

# Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal controls relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

# Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



# Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Make-A-Wish Foundation® of Georgia as of August 31, 2018, and change in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Clifton Larson Allen LLP

CliftonLarsonAllen LLP

Lakeland, Florida March 27, 2019

# MAKE-A-WISH FOUNDATION® OF GEORGIA STATEMENT OF FINANCIAL POSITION AUGUST 31, 2018

#### ASSETS

Cash and Cash Equivalents Investments Due from Related Entities Prepaid Expenses Contributions Receivable, Net Other Assets Property and Equipment, Net	\$ 761,734 4,683 270,538 81,441 397,854 142,809 77,404
Total Assets	\$ 1,736,463
LIABILITIES AND NET DEFICIT	
LIABILITIES	
Accounts Payable and Accrued Expenses	\$ 307,033
Accrued Pending Wish Costs - Cash	2,129,601
Accrued Pending Wish Costs - In-Kind Due to Related Entities	1,675,514 22,714
Other Liabilities	22,714 95,870
Total Liabilities	 4,230,732
NET ASSETS (DEFICIT)	
Unrestricted	(3,279,934)
Temporarily Restricted	 785,665
Total Net Deficit	 (2,494,269)
Total Liabilities and Net Deficit	\$ 1,736,463

# MAKE-A-WISH FOUNDATION® OF GEORGIA STATEMENT OF ACTIVITIES YEAR ENDED AUGUST 31, 2018

	Unrestricted	Temporarily Restricted	Total
REVENUES, GAINS, AND OTHER SUPPORT			
Public Support: Contributions	\$ 4.576.431	\$ 239.512	¢ 4 945 042
Grants	\$ 4,576,431 1,273,876	\$ 239,512 35,902	\$ 4,815,943 1,309,778
Total Public Support	5,850,307	275,414	6,125,721
Internal Special Events	1,043,306	495,598	1,538,904
Less: Costs of Direct Benefits to Donors	(210,775)		(210,775)
Total Internal Special Events	832,531	495,598	1,328,129
Investment Income, Net	(1,036)	-	(1,036)
Other Income	17,650	-	17,650
Net Assets Released from Restrictions	450,966	(450,966)	
Total Revenues, Gains, and Other Support	7,150,418	320,046	7,470,464
EXPENSES			
Program Services:			
Wish Granting	5,410,640		5,410,640
Total Program Services	5,410,640		5,410,640
Support Services:			
Fundraising	827,308	-	827,308
Management and General	649,761		649,761
Total Support Services	1,477,069		1,477,069
Total Expenses	6,887,709		6,887,709
CHANGE IN NET ASSETS	262,709	320,046	582,755
Net Assets (Deficit) - Beginning of Year	(3,542,643)	465,619	(3,077,024)
NET ASSETS (DEFICIT) - END OF YEAR	\$ (3,279,934)	\$ 785,665	\$ (2,494,269)

# MAKE-A-WISH FOUNDATION® OF GEORGIA STATEMENT OF CASH FLOWS YEAR ENDED AUGUST 31, 2018

CASH FLOWS FROM OPERATING ACTIVITIES		
Change in Net Assets	\$	582,755
Adjustments to Reconcile Change in Net Assets to Net Cash		
Provided by Operating Activities:		
Recapture of Depreciation and Amortization		(1,425)
Bad Debt Expense		3,000
Net Realized and Unrealized Gains on Investments		449
Contributed Property and Equipment and Inventory		(133,415)
(Increase) Decrease in Assets:		
Contributions Receivable		(73,451)
Due from Related Entities		(172,112)
Prepaid Expenses		22,250
Other Assets		8,660
Increase (Decrease) in Liabilities:		-,
Accounts Payable and Accrued Expenses		79,074
Accrued Pending Wish Costs - Cash		(295,931)
Accrued Pending Wish Costs - In Kind		434,137
Due to Related Entities		22,714
Other Liabilities		40,216
Net Cash Provided by Operating Activities		516,921
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchases of Investments		(5,132)
Net Cash Used by Investing Activities		(5,132)
Net Cash Used by investing Activities		(3,132)
NET INCREASE IN CASH AND CASH EQUIVALENTS		511,789
Cash and Cash Equivalents - Beginning of Year		249,945
CASH AND CASH EQUIVALENTS - END OF YEAR	\$	761,734
	Ψ	101,134
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION		
Contributed Property and Equipment	\$	800
Contributed Inventory	\$	132,615

# MAKE-A-WISH FOUNDATION® OF GEORGIA STATEMENT OF FUNCTIONAL EXPENSES YEAR ENDED AUGUST 31, 2018

	Pro	gram Services			Suppo	ort Services		
		<u> </u>	,				Total	
		Wish			Mar	nagement	Support	
		Granting	Fur	ndraising	and	General	Services	Total
Direct Costs of Wishes	\$	3,967,767	\$	-	\$	_	\$ -	\$ 3,967,767
Change in Pending Wish Liability		138,206		-		-	-	138,206
Salaries, Taxes, and Benefits		957,925		533,372		489,683	1,023,055	1,980,980
Printing, Subscriptions, and Publications		3,486		52,213		3,382	55,595	59,081
Professional Fees		57,682		43,832		44,235	88,067	145,749
Rent and Utilities		73,507		40,357		30,267	70,624	144,131
Postage and Delivery		3,468		4,984		3,793	8,777	12,245
Travel		6,597		13,527		7,142	20,669	27,266
Meetings and Conferences		6,479		53,659		20,281	73,940	80,419
Office Supplies		37,160		4,712		9,185	13,897	51,057
Communications		14,601		8,354		9,125	17,479	32,080
Advertising and Media (Cash)		-		276		-	276	276
Repairs and Maintenance		5,719		3,140		2,355	5,495	11,214
Membership Dues		476		3,672		321	3,993	4,469
Bad Debt Expense		-		3,000		-	3,000	3,000
National Partnership Dues		107,382		14,952		13,592	28,544	135,926
Miscellaneous		30,912		47,657		16,699	64,356	95,268
Depreciation and Amortization Recapture		(727)		(399)		(299)	(698)	(1,425)
Special Event Expenses		-		210,775		-	210,775	210,775
Total		5,410,640		1,038,083		649,761	1,687,844	7,098,484
Less: Expenses Netted Against Revenues								
on the Statement of Activities:								
Special Event Expenses		-		(210,775)		-	(210,775)	(210,775)
		-		(210,775)		-	(210,775)	(210,775)
Total Expenses Included in the					_			
Expense Section of the Statement								
of Activities	\$	5,410,640	\$	827,308	\$	649,761	\$ 1,477,069	\$ 6,887,709

See accompanying Notes to Financial Statements.

### NOTE 1 ORGANIZATION

Make-A-Wish Foundation® of Georgia (the Foundation) is a Georgia nonprofit corporation, organized for the purpose of creating life changing wishes for children with critical illnesses. The Foundation is an independently operating chapter of Make-A-Wish Foundation of America (National Organization), which operates to develop and implement national programs in public relations and fundraising for the benefit of all local chapters. In addition, the local chapter is obligated to comply with a chapter agreement with the National Organization and such guidelines, resolutions, and policies as may be adopted by the National Organization's board of directors.

# NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

## Basis of Presentation

The financial statements of the Foundation are prepared on the accrual basis of accounting in accordance with U.S. generally accepted accounting principles (GAAP) applicable to nonprofit entities.

## Cash and Cash Equivalents

The Foundation considers all highly liquid investments with an original maturity of three months or less when purchased to be cash equivalents. Included in cash and cash equivalents at August 31, 2018, is \$38,401 of money market mutual funds.

#### Investments

Investments are recorded at fair value. Investment income, including gains and losses on investments, is recorded as increases or decreases in unrestricted net assets unless its use is limited by donor-imposed restrictions or law.

#### **Contributions Receivable**

Contributions receivable are unconditional promises to give. Such promises that are expected to be collected within one year are recorded at expected net realizable value when the promise is received. Unconditional promises to give that are expected to be collected in future years are recorded at the present value of estimated future cash flows. Contributions receivable are discounted using fair value rates and contributions are written off when deemed uncollectible.

#### Property and Equipment, Net

Property and equipment having a unit cost greater than \$500 and a useful life of more than one year are capitalized at cost when purchased. Donated assets are capitalized at the estimated fair value at the date of receipt and restrictions are released once the asset has been placed into service. Property and equipment under capital leases are stated at the present value of future minimum lease payments at the time of acquisition. Depreciation on property and equipment is provided on a straight-line basis over the estimated useful lives of the assets, generally 3 to 8 years. Leasehold improvements are amortized over the shorter of the estimated useful life of the asset or the remaining terms of the leases. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend its life are expensed as incurred.

# NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### Property and Equipment, Net (Continued)

Long-lived assets, such as property and equipment, are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. If circumstances indicate a long-lived asset may be impaired, the asset value will be reduced to fair value. Fair value is determined through various valuation techniques including quoted market values and third-party independent appraisals, as considered necessary.

## Inventory

Inventory is stated at net realizable value and is recorded in other assets on the statement of financial position.

## Fair Value Measurements

Fair value measurements of financial assets and financial liabilities and fair value measurements of nonfinancial items are recognized or disclosed at fair value in the financial statements on a recurring basis. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

The Foundation utilizes valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs to the extent possible. The Foundation determines fair value based on assumptions that market participants would use in pricing an asset or liability in the principal or most advantageous market. When considering market participant assumptions in fair value measurements, the following fair value hierarchy distinguishes between observable and unobservable inputs, which are categorized in one of the following levels:

*Level 1* – Unadjusted quoted prices in active markets for identical assets (or liabilities) that the reporting entity has the ability to access at the measurement date.

*Level 2* – Prices for a similar asset (or liability), other than quoted prices included in Level 1 inputs, that are observable for the asset (or liability), either directly or indirectly. If the asset (or liability) has a specified term, a Level 2 input must be observable for substantially the full term of the asset (or liability).

*Level 3* – Unobservable inputs for the asset (or liability) used to measure fair value to the extent that observable inputs are not available, thereby allowing for situations in which there is little, if any, market activity for the asset (or liability) at measurement date.

# NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## Net Assets

The Foundation's net assets and changes therein are classified and reported as follows:

<u>Permanently Restricted</u> – Net assets subject to donor-imposed restrictions that the principal be maintained in perpetuity. Generally, the donors of these assets permit the Foundation to use all or part of the income earned on related investments for unrestricted purposes.

<u>Temporarily Restricted</u> – Net assets subject to restrictions imposed by donor or law that may be met either by actions of the Foundation or the passage of time.

<u>Unrestricted</u> – Net assets that are not subject to donor-imposed restrictions or law.

## **Revenue Recognition**

Unconditional promises to give are recognized initially at fair value as contributions revenue in the period such promises are made by donors. Fair value is estimated giving consideration to anticipated future cash receipts (after allowance is made for uncollectible contributions) and discounting such amounts at a risk-adjusted rate commensurate with the duration of the donor's payment plan. Amortization of the discounts is recorded as additional contributions revenue. Conditional promises are recorded as revenue once the conditions are substantially met. Contributions, grants, and bequests are recognized as either temporarily or permanently restricted if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statements of activities as net assets released from restrictions. When restrictions are met in the same period as the contribution is received, the Foundation records the contribution and the expense as unrestricted. Contributions of assets other than cash are recorded at their estimated fair value. Contributions of services are recognized if the services received (a) create or enhance nonfinancial assets or (b) require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donation.

# NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### **Revenue Recognition (Continued)**

The Foundation received in-kind contributions of assets, services, and materials that are reported in the statement of activities as follows at August 31:

	Programs	Fun	draising	nagement d General	٦	Fotal
Program and Support Service						
Expenses:						
Wish Related	\$ 1,872,277	\$	-	\$ -	\$1,	872,277
Professional Services	-		-	10,825		10,825
Other	 25,315		8,820	 10,630		44,765
Total Program and Support						
Service Expenses	\$ 1,897,592	\$	8,820	\$ 21,455	1,	927,867
Special Events				 		186
Inventory (Asset)						132,615
Property and Equipment (Capitalized)						800
Total					\$2,	061,468

An internal special event is a fundraising event coordinated and staffed by Foundation personnel rather than a third-party support group or organization. It is designed to attract people for the purpose of raising mission awareness, for increasing funding from existing donors, and the cultivation of future donors. Internal special event in-kind amounts are donated items recorded at fair value that are used in facilitating the event. Examples of such donated items are generally food, beverage, facility costs, and auction items.

Advertising and media is used to help the Foundation communicate its message or mission and includes fundraising materials, informational material, or advertising, and may be in the form of an audio or video tape of a public service announcement, a layout for a newspaper, media time or space for public service announcements, or other purposes.

Donated advertising and media is reported as contribution revenue and fundraising or public information [if allocated as a joint cost] expense when received and the reporting of such contributions is unaffected by whether the Foundation could afford to purchase or would have purchased the assets at their fair value.

#### Income Taxes

The Foundation is a nonprofit organization exempt from federal income and state of Georgia taxes under the provisions of Internal Revenue Code Section 501(c)(3) and the Georgia Revenue and Taxation code. However, the Foundation remains subject to income taxes on any net income that is derived from a trade or business, regularly carried on and not in furtherance of the purpose for which it was granted exemption. No income tax provision has been recorded as the net income, if any, from any unrelated trade or business, in the opinion of management, is not material to the financial statements taken as a whole.

Management believes that no uncertain tax positions exist for the Foundation at August 31, 2018. The Foundation files income tax returns in the U.S. federal jurisdiction, and state jurisdictions.

# NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### **Functional Expenses**

The Foundation performs three functions: wish granting and program-related support, fundraising, and management and general. Definitions of these functions are as follows:

### Wish Granting

Activities performed by the Foundation in granting wishes to children with critical illnesses.

#### **Fundraising**

Activities performed by the Foundation to generate funds and/or resources to support its programs and operations.

## Management and General

All costs not identifiable with a single program or fundraising activity, but indispensable to the conduct of such programs and activities and to the Foundation's existence, are included as management and general expenses. This includes expenses for the overall direction of the Foundation, business management, general recordkeeping, budgeting, financial reporting, and activities relating to these functions such as salaries, rent, supplies, equipment, and other expenses.

Expenses that benefit more than one function of the Foundation are allocated among the functions based generally on the amount of time spent by employees on each function.

#### Deferred Rent

The Foundation accounts for rent expense evenly over the term of the lease using the straight-line method. The unamortized deferred rent was \$36,055 at August 31, 2018.

# Management Estimates

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make a number of estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

## NOTE 3 FAIR VALUE MEASUREMENTS

#### Fair Value of Financial Instruments

Fair value is defined as the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

The fair values of the financial instruments shown in the following table as of August 31, 2018, represent the amounts that would be received to sell those assets or that would be paid to transfer those liabilities in an orderly transaction between market participants at that date. Those fair value measurements maximize the use of observable inputs. However, in situations where there is little, if any, market activity for the asset or liability at the measurement date, the fair value measurement reflects the Foundation's own judgments about the assumptions that market participants would use in pricing the asset or liability. Those judgments are developed by the Foundation based on the best information available in the circumstances, including expected cash flows and appropriately risk-adjusted discount rates, and available observable and unobservable inputs.

## Investments

## **Overall Investment Objective**

The overall investment objective of the Foundation is to invest its assets in a prudent manner that will achieve a long-term rate of return sufficient to fund a portion of its annual operating activities and increase investment value after inflation. The Foundation diversifies its investments among various asset classes incorporating multiple strategies and managers. Major investment decisions are authorized by the board's audit and finance committee, which oversees the Foundation's investment program in accordance with established guidelines.

#### Allocation of Investment Strategies

In addition to traditional stocks and fixed income securities, the Foundation may also hold shares or units in traditional institutional funds as well as in alternative investment funds involving hedged strategies, private equity, and real asset strategies. Hedged strategies involve funds whose managers have the authority to invest in various asset classes at their discretion, including the ability to invest long and short. Funds with hedged strategies generally hold securities or other financial instruments for which a ready market exists and may include stocks, bonds, put or call options, swaps, currency hedges, and other instruments, and are valued accordingly. Private equity funds employ buy-out and venture capital strategies and focus on investments in turn-around situations. Real estate funds generally hold interests in public real estate investment trusts (REITS) or commercial real estate through sole-member entities.

# NOTE 3 FAIR VALUE MEASUREMENTS (CONTINUED)

#### Investments (Continued)

#### Allocation of Investment Strategies (Continued)

Private equity and real asset strategies therefore often require the estimation of fair values by the fund managers in the absence of readily determinable market values. Because of the inherent uncertainties of valuation, these estimated fair values may differ significantly from values that would have been used had a ready market existed, and the differences could be material. Such valuations are determined by fund managers and generally consider variables such as operating results, comparable earnings multiples, projected cash flows, recent sales prices, and other pertinent information, and may reflect discounts for the illiquid nature of certain investments held. Moreover, the fair values of the Foundation's interests in shares or units of these funds, because of liquidity and capital commitment terms that vary depending on the specific fund or partnership agreement, may differ from the fair value of the funds' underlying net assets.

#### Fair Value Hierarchy

The following table presents the fair value hierarchy of assets that are measured at fair value on a recurring basis at August 31, 2018:

	in Mai Ide A	ed Prices Active rkets or entical ssets evel 1)	C Obs Ir	nificant Other ervable iputs evel 2)	Und	ignificant observable Inputs Level 3)	Mea	stments asured NAV	Total
Assets Recurring: Investments: Equity Securities: Foreign Equity Securities Total Assets	\$	4,683 4,683	\$	-	\$	-	\$		\$ 4,683 4,683

Total investment income, gains, and losses for the year ended August 31, 2018, consist of the following:

Interest and Dividend Income	\$ 276
Realized and Unrealized Loss, Net	(449)
Less: Investment Expenses	 (863)
Investment Income, Net	\$ (1,036)

# NOTE 4 CONTRIBUTIONS RECEIVABLE

There were no long-term contribution receivables requiring discounting in the year ended August 31, 2018. The following is a summary of the Foundation's contributions receivable at August 31:

Total Amounts Due in:	
One Year	\$ 397,854
Contributions Receivable	\$ 397,854

# NOTE 5 TRANSACTIONS WITH RELATED ENTITIES

The National Organization conducts national fundraising efforts for which cash and in-kind donations are received and shared with the Foundation. These funds represent revenues associated with: distributions from national partners, individual donation amounts collected via online and white mail donations, amounts for internal grants, travel, and training scholarships, amounts to fund the Adopt-A-Wish® program, and other miscellaneous revenues. During the year ended August 31, 2018, the Foundation received \$1,215,814 from these national revenue streams.

As part of the National Organization's Wish Fulfillment Fund, chapters may apply for funds that have been donated by other chapters to underwrite the cost of wishes. Under this program, the Foundation received \$1,000,000 during the year August 31, 2018.

Conversely, the Foundation pays amounts to the National Organization for chapter dues, insurance, and other miscellaneous ancillary expenses that Make-A-Wish Foundation of America pays on behalf of the Foundation. Amounts totaling \$198,306 were paid from the Foundation and for services provided by to the National Organization during the year ended August 31, 2018.

Chapters who assist with the organization and granting of wishes from other chapters are paid a "fee for service" called the wish asset fee. Under this program, the originating chapter agrees to pay a fee to the chapter of the wish destination to assist with any planning, booking, and facilitating of the wish for the home chapter. Under this program, the Foundation received \$17,550 during the year ended August 31, 2018, which is recorded in the accompanying statement of activities as other income.

# NOTE 5 TRANSACTIONS WITH RELATED ENTITIES (CONTINUED)

Amounts due from and to related entities are as follows:

Balance at August 31, 2018:	
Due from National Organization	\$ 256,954
Due from Other Chapters	 13,584
Total Due from Related Entities	\$ 270,538
Due to National Organization	\$ 12,707
Due to Other Chapters	 10,007
Total Due to Related Entities	\$ 22,714

Amounts due from the National Organization represent contributions remitted to the National Organization that are identified for the Foundation's use but were not yet transferred to the Foundation as of year-end. Amounts due from other chapters represent amounts paid in assisting other chapters with their wish granting. Amounts due to other chapters represent amounts owed to other chapters who have assisted in the granting of wishes for the Foundation. Amounts due to the National Organization generally represent unpaid chapter dues and services.

During 2018 the Foundation received contributions, both cash and in-kind, from board members totaling \$798,934. In 2018, amounts due from board members totaled \$47,000 and are included in contributions receivable in the accompanying statement of financial position.

# NOTE 6 PROPERTY AND EQUIPMENT, NET

Property and equipment as of August 31, 2018 consists of the following:

Leasehold Improvements	\$ 274,694
Computer Equipment and Software	234,979
Office Furniture	75,548
Other Equipment	 9,859
Total	595,080
Less: Accumulated Depreciation and Amortization	 (517,676)
Property and Equipment, Net	\$ 77,404

Depreciation and amortization recapture totaled \$1,425 for the year ended August 31, 2018.

# NOTE 7 ACCRUED PENDING WISH COSTS

The Foundation accrues for estimated costs of reportable pending wishes when five certain, measurable wish criteria are met. Prior to meeting these five criteria, the wish is not considered an obligation due to the inherent uncertainties surrounding these criteria and is therefore not accrued as a pending wish. This accrual does not represent a legally binding liability but is considered a moral obligation to the child by the Foundation arising when the five criteria are met. Reportable pending wish criteria include:

- 1. Receiving a referral,
- 2. Obtaining the required medical eligibility form,
- 3. Contact with the wish family has occurred to determine the prospective wish,
- 4. Determination that the wish falls within the National Organization's wish granting policy,
- 5. The wish is expected to be granted within the next 12 months.

Estimated cash and in-kind costs are accrued as pending wish liability at year-end for all reportable approved pending wishes. The in-kind portion of the pending wish liability includes the estimated in-kind expenses that are expected to be incurred in fulfilling each wish even though the matching in-kind revenues are not recognized until the in-kind goods or services, or an unconditional promise for those in-kind goods or services, are received. Although not fully guaranteed, if all the related expected in-kind revenue were recognized in the same fiscal period as the expected in-kind expense, total net deficit at August 31, 2018, would decrease by \$1,436,003 resulting in adjusted net deficit of \$1,058,266.

In 2018, the Foundation made a change in calculation of accrued pending wish costs. The change simplified the methodology to more closely align the calculation with criteria five "The wish is expected to be granted in the next 12 months." The Foundation limited the number of wishes anticipated to be completed to the lesser of approved wishes or the historical average of wishes granted in the past three years. As a result, the organization may have experienced a change in liability beyond the change in approved wishes.

# NOTE 8 LEASES

The Foundation is obligated under various operating leases for offices and equipment, which expire at various dates through September 2020. Total rent expense for all operating leases for the year ended August 31, 2018, totaled \$155,345.

## NOTE 8 LEASES (CONTINUED)

Future minimum lease payments under operating leases having remaining terms in excess of one year are as follows:

		Op	perating	
		Leases		
Year Ending August 31,		A	mount	
2019	;	\$	142,404	
2020			145,537	
2021			12,153	
Total Minimum Lease Payments		\$	300,094	
,			,	

# NOTE 9 TEMPORARILY RESTRICTED NET ASSETS

Temporarily restricted net assets are available for the following purposes for the year ended August 31:

Purpose Restrictions	\$ 785,665
Total Temporarily Restricted Net Assets	\$ 785,665

# NOTE 10 RETIREMENT PLAN

The Foundation has a defined contribution retirement plan (the Plan). Employees are eligible for participation in the Plan after reaching 21 years of age and upon completion of one year of service. Under the provisions of the Plan, eligible employees may elect to defer a percentage of their salary subject to certain Internal Revenue Code limitations. The Foundation matches employee contributions up to 3% of the employee's salary. Foundation contributions to the Plan for the year ended 2018 was \$45,284.

# NOTE 11 CONCENTRATIONS OF CREDIT RISK

Financial instruments that potentially subject the Foundation to concentration of credit risk consist principally of cash, cash equivalents, and investments. The Foundation places its cash and investments with high credit quality financial institutions and generally limits the amount of credit exposure not to exceed the FDIC insurance coverage limit of \$250,000. From time to time throughout the year, the Foundation's cash balances may exceed the amount of the FDIC insurance coverage.

In-kind contributions totaling \$768,885 were received from a single donor for the year ended August 31, 2018, which represents 13%, of total public support. Should these contribution levels decrease, the Foundation may be adversely affected.

### NOTE 12 LITIGATION AND CLAIMS

The Foundation is periodically involved in litigation and claims arising in the ordinary course of business. In the opinion of management, the ultimate disposition of these matters will not have a material adverse effect on the Foundation's financial position, change in net assets, or liquidity.

## NOTE 13 LINE OF CREDIT

On May 23, 2018, the Foundation obtained and an unsecured line of credit with a financial institution with a borrowing limit of up to \$75,000, bearing interest at 12%. There were no borrowings on the line at August 31, 2018.

## NOTE 14 SUBSEQUENT EVENTS

The Foundation has evaluated subsequent events from the statement of financial position date through March 27, 2019, the date at which the financial statements were available to be issued.

### NOTE 15 LIQUIDITY IN OPERATIONS

The Foundation has an unrestricted net deficit of \$3,279,934 as of August 31, 2018, a decrease of \$262,709 from August 31, 2017. Total net deficit is \$2,494,269 as of August 31, 2018, a decrease of \$582,755 from August 31, 2017.

The largest liability on the Foundation's statement of financial position is the accrued pending wish liability of \$3,805,115 (both cash and in-kind). From a legal perspective, the Foundation has no obligation to record the accrued pending wishes in its financial statements because there is no contract between the Foundation and wish families. However, the Foundation has taken the position that, once a wish family has been contacted, a relationship has been created and the impact of that relationship should be reflected in its financial statements when it becomes measurable.

The Foundation records the estimated cost of a wish after: (a) a wish referral has been received; (b) proof of medical eligibility has been obtained; (c) the child's wish has been ascertained and determined to fall within the Foundation's wish-granting policies; and (d) it is probable the wish will be granted during the next 12 months.

Recording this noncontractual liability can cause the Foundation to have higher liabilities and lower net assets (sometimes negative net assets) than other nonprofit organizations. In addition, recording the liability may impact the Foundation's program percentage from year to year.

## NOTE 15 LIQUIDITY IN OPERATIONS (CONTINUED)

Although the Foundation's largest expenditures generally relate to wish granting, the Foundation has the ability to manage wish expenses to some extent to ensure it has adequate resources to cover its expenses. For example:

- 1. The timing of wishes can often be controlled so the Foundation can achieve cost savings (such as not booking travel wishes during peak travel dates).
- 2. The Foundation can apply for grants from the national Wish Fulfillment Fund to help support pending wishes and reduce its wish pipeline.
- 3. The Foundation can source additional in-kind resources and/or vendor discounts to assist with cash flow, while maintaining the same high quality of the wish experience.

In addition, the National organization monitors the operational performance (including liquidity) of all of its chapters on a regular basis and is committed to working with chapters to ensure that all eligible children's wishes are granted.